6th Annual CPIP Fall Conference

IP For the Next Generation of Technology

New/Shifting Business Models For the Creative Industries

Troy Dow

VP and Counsel, Govt. Relations and IP Legal Policy & Strategy
The Walt Disney Company

Arlington, VA Oct.11, 2018

The Walt Disney Company:

A diversified worldwide entertainment company with operations in four main business segments:

- 1. Direct to Consumer and International;
- 2. Parks, Experiences and Consumer Products;
- 3. Media Networks;
- 4. Studio Entertainment.

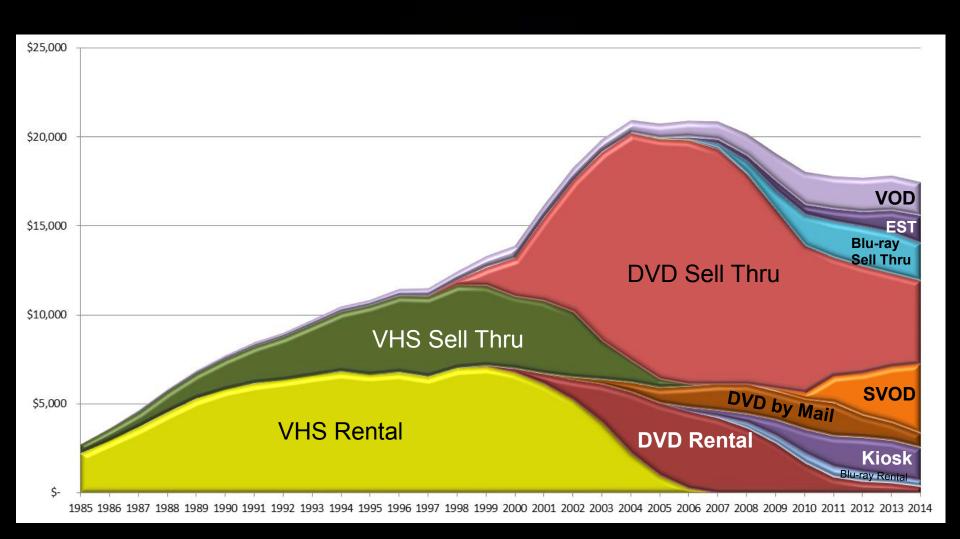
Three core strategic priorities:

- 1. Creating great entertainment that people want to experience;
- 2. Using new technology to maximize the quality and reach of that entertainment; and,
- 3. Growing our businesses in promising international markets to extend the impact of that entertainment.

"The best way to combat piracy is to bring content to market on a well-timed, well-priced basis"

-- Bob Iger, President & CEO of The Walt Disney Company

Home Entertainment: History of U.S. Consumer Spending



US In-Home Transactions FY05 – FY17 (B)



US In-Home Consumer Spend FY05 – FY17 (\$B)



FOR EXTERNAL DISTRIBUTION

2017 Rev 2.0 Final_Q4_2017

Prepared by: J McCourt

Email: jmccourt@redhillgroup.com
Phone: 949.752.5900 EXT 903

Date 1.8.18



DEG REPORT: U.S. CONSUMER SPENDING BY FORMAT 2017 YEAR END										
U.S. Consumer Spending (in millions)										
	Т					٦	Through Q-4	Т	hrough Q-4	
Sell-Thru:	1	Q-4 2016		Q-4 2017	YOY		2016		2017	YOY
Sell-Thru Packaged Goods - All	\$	1,866.43	\$	1,453.52	-22.12%	\$	5,490.57	\$	4,716.37	-14.10%
Sell-Thru (including EST)	\$	2,418.89	\$	2,006.03	-17.07%	\$	7,527.34	\$	6,870.10	-8.73%
Rental:	ı									
Brick and Mortar Rental	\$	122.32	\$	95.84	-21.65%	\$	488.05	\$	390.43	-20.00%
Subscription (physical only)	\$	123.23	\$	102.48	-16.84%	\$	547.57	\$	454.87	-16.93%
Kiosk	\$	351.79	\$	288.21	-18.08%	\$	1,514.87	\$	1,271.79	-16.05%
Total Rental (excluding VOD)	\$	597.35	\$	486.52	-18.55%	\$	2,550.49	\$	2,117.10	-16.99%
Total Rental (including VOD)	\$	1,120.12	\$	910.81	-18.69%	\$	4,655.55	\$	4,075.13	-12.47%
Digital:	ı									
Electronic Sell-Thru	\$	552.47	\$	552.51	0.01%	\$	2,036.77	\$	2,153.72	5.74%
VOD	\$	522.77	\$	424.29	-18.84%	\$	2,105.06	\$	1,958.03	-6.98%
Subscription Streaming (sVOD)*	\$	1,988.65	\$	2,555.58	28.51%	\$	7,286.70	\$	9,548.92	31.05%
Total Digital	\$	3,063.89	\$	3,532.38	15.29%	\$	11,428.53	\$	13,660.68	19.53%
Total U.S. Home Entertainment Spending:	\$	5,527.67	\$	5,472.42	-1.00%	\$	19,469.59	\$	20,494.15	5.26%
Box Office (in billions)	\$	3.50	\$	2.48	-29.08%	\$	11.80	\$	10.51	-10.96%

^{*}sVOD includes bundled and unbundled services, representing a larger cross-section of sVOD activity than was reflected in previous reports.

Disclaimer: This report contains information compiled from sources that the DEG believes have accurately reported such information, but which the DEG has not independently checked or verified. As such, the DEG does not warrant its accuracy or reliability. The report is not intended to provide investment or securities advice.

HOME | DIGITAL | NEWS

Todd Spangler

Piracy: Streaming Video Accounts for 74% of Illegal Film and TV Activity, Study Finds



JULY 28, 2016 | 12:11PM PT VARIETY

Torrent-download sites accounted for 17.2% of piracy visits worldwide, according to Muso

Pirates have largely shifted from peer-to-peer downloads to illegal streaming-video sites for film and television content, according to a new study.

In 2015, out of a total 78.5 billion visits worldwide to film and TV piracy sites visits, 73.7% were to streaming sites, according to a data analysis by U.K. antipiracy firm Muso. Torrent-based sites like the Pirate Bay and the recently shut down Kickass Torrents represented just 17.2% of overall user visits, with direct-download sites accounting for the remainder.

In addition, Muso's study found that traffic to torrent sites for movie and TV shows declined by 19% in the last six month of 2015 compared with the first half of the year.





MOST POPULAR



Sort By: Release Date

\$54.43



The Bachelorette, Season 14

Genre: Reality TV

The gut-wrenching finish to Becca Kufrin's romance with Arie Luyendyk Jr. left Bachelor Nation speechless. In a change of heart, Arie broke up with America's sweetheart just weeks after proposing to her - stealing her fairytale ending and her future. Now, the humble fan favorite from Minnesota returns for a second shot at love. starring on The Bachelorette, when it premieres for its 14th season. With the help of her family and friends, Becca picked up the pieces and moved forward with her life. It is strong willpower and a firm set of Midwest values that led Becca to take another leap of faith to lo...



Quantico, Season 3

It's been three years since American hero Alex Parrish has had to navigate the dangerous waters of the Central Intelligence Agency and put her life on the line for her country. She has been living a peaceful, anonymous life somewhere in Italy, However, Alex is forced to abandon this idyllic existence when Ryan persuades her to help him rescue Shelby from a notorious international arms dealer known only as The Widow, who is holding her hostage.



Alex, Inc., Season 1

Genre: Comedy

Alex, who is in his mid-30s with a wife and two kids makes the crazy decision to guit his good job and dive into the brave new world of starting a business.



Blossom, Season 5

Genre: Comedy

Fifteen-year-old Blossom Russo is the only girl in a house that includes her session musician father, her curmudgeonly grandfather and two brothers, recovering addict Anthony and jock Joey, who is a few yards short of a first down. Mom has abandoned the family to pursue a singing career in Paris, and the family attempts to adjust. Blossom is not quite a beauty, but neither a geek. She is smart and reasonably popular. She dreams of a sitcom fantasy mother, and frequently gets 'advice' from famous celebrities. Blossom's best friend, Six, an especially fast talker with a tendency to ramble, play...



Station 19, Season 1

Genre: Drama

A group of firefighters risk their lives and hearts.



The Crossing, Season 1

Genre: Drama

Jude Ellis is the sheriff of Port Canaan, a small fishing town on the Oregon coast, 47 refugees from a war-torn country wash up on his beach seeking asylum. But the country they're from is America ... and the war they're fleeing is 180 years in the future. As the Feds set out to uncover the truth behind the mysterious migration, Jude will launch an investigation of his own with the help of his loyal sheriff's deputy, and Port Canaan native, Nestor Rosario.



For the People, Season 1

Genre: Drama

Six talented young lawyers work on apposite sides of the law



Match Game, Season 3

Genre: Reality TV

Host Alec Baldwin has his skinny microphone in hand, the drinks are









Movies



THE INCREDIBLES

Peter Pan (1953)



The Incredibles The Princess Diaries



Moana (2016)



Frozen



The Lion King



Tangled

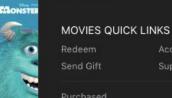


Big Hero 6

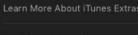


See All >

Monsters, I



My Wish List



Top All-Time Movies Indie New Releases Pre-Order Movies Movie Bundles

Editors' Choice

Movies -

All Genres ~

Movies With Audio Descriptions



Toy Story



Ratatouille



Inside Out (2015)



Wreck-It Ralph



Zootopia



Up

\$54.43

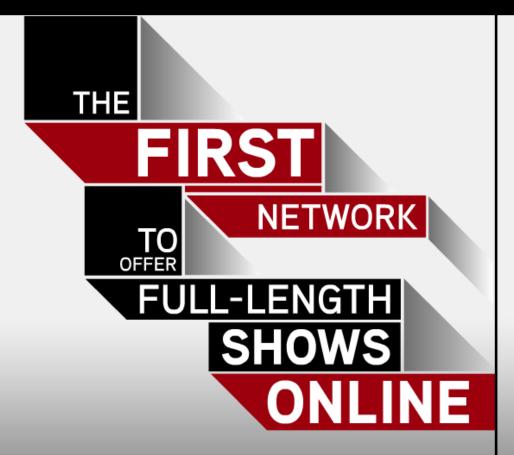




nttp://abc.go.com/player/index?pn=index







ABC.COM HAS A NEW **FULL-EPISODE** PLAYER!

TRUE FULL SCREEN

turn your computer screen into a TV

EASIER THAN EVER

to find and watch your favorite shows

CLOSED CAPTIONING

LAUNCH>>







SHOWS





DISNEY CHANNEL

DISNEY JUNIOR

DISNEY XC

RADIO DISNEY

STAR WARS

MARVEL







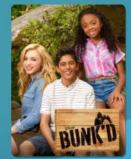
























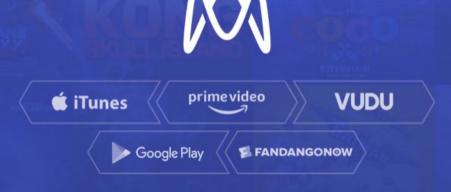






Your Movies, Together at Last.

Movies Anywhere lets you seamlessly store your favorite movies in one place so you can watch them when and where you want.



GET STARTED

Movies Anywhere provides interoperability with the help of participants in 3 areas:



Manage Retailers

Connect your digital retailer accounts in seconds to sync your movies to your Movies Anywhere library

About Connecting and Disconnecting

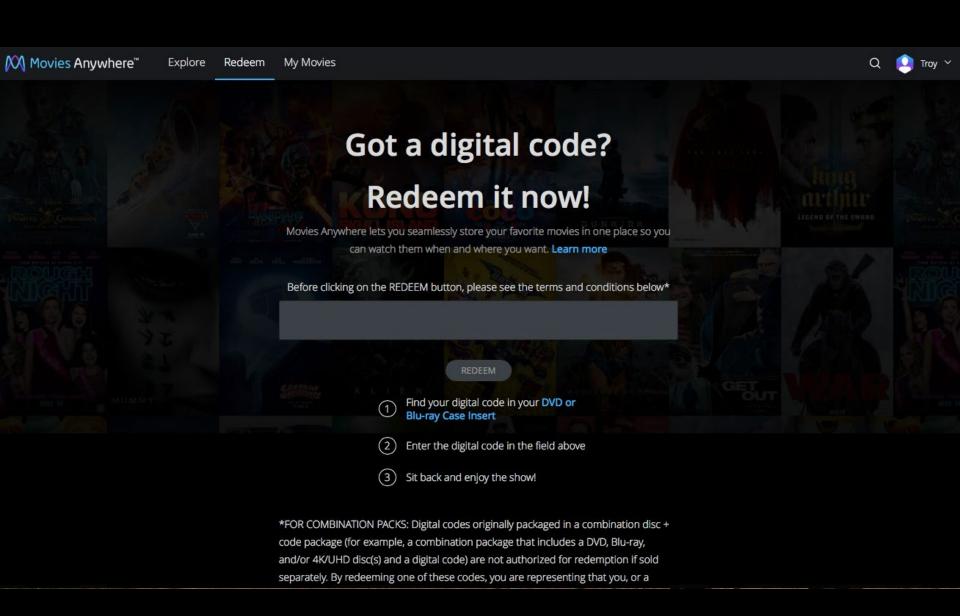
Movies Anywhere shares personal information regarding your Movies Anywhere account, together with your video titles, descriptions, and other video activity information (collectively, "Video Data") with each Digital Retailer to which you connect your account and its service providers. You may disconnect your Digital Retailer account(s) from the Manage Retallers screen in your settings at any time.

MORE ABOUT DISCONNECTING

VUDU	DISCONNECT
➢ Google Play	DISCONNECT
É iTunes	DISCONNECT
prime video	DISCONNECT
FANDANGO	CONNECT







RELEASE DATE V

My Movies

209 Movies









































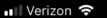












4:55 PM







My Movies

My Movies (209)









































The World of Disney in One App

Watch and download Movies, TV, Shorts & Music

Start FREE 7 day trial

£4.99 p/m after free 7 day trial. Cancel anytime

One subscription.

A whole world of amazing features and benefits.



Watch 450+ classic and newer Disney movies



Enjoy 5000+ Disney TV episodes from box sets



Shorts to enjoy from the 1900+ archive



Sing along to 7500+ beloved Disney music tracks



Stream Disney Channel, Disney Junior &



Download and take your Disney favourites



up to 6 profiles on up to 10



Save 10% at the Disney Store

Disney Studios presents



Full Immersion

Virtual Reality

SCROLL



Wed, September 12, 2018

New Hyper-Reality Experiences to be Set in Disney Universes; 'Ralph Breaks VR' Debuts Fall 2018



by Thomas Smith, Editorial Content Director, Disney Parks

This past winter, the groundbreaking hyper-reality experience Star Wars: Secrets of the Empire by ILMxLAB and The VOID launched to rave reviews at both Disney Springs and Downtown Disney District. Today, we're thrilled to let you know that another hyper-reality experience from a beloved Disney universe is on its way: a one-of-a-kind, original adventure based on the upcoming Walt

